



榮譽社會科學博士  
Doctor of Social Science *honoris causa*  
李慧敏博士  
Dr Rose LEE Wai-mun, JP

李慧敏博士為傑出銀行家及社會領袖，服務銀行業四十載。她自改革開放政策初期即專注內地經濟發展，為促進中港兩地貿易、投資、金融活動先驅。自80年代初，她支持香港製造業設施北移至珠江三角洲，促進了出口及貿易增長。她亦協助內地主要基建項目融資，包括發電廠、高速公路、港口和民航設施。其後，她大力支持跨境資本市場及財富管理服務，以滿足兩地企業和零售客戶日益增長的需求，從而推動香港成為中國門檻上的國際金融中心。

榮休前，李博士為恒生銀行副董事長兼行政總裁、恒生中國及恒生保險董事長以及恒生指數顧問委員會主席，並任滙豐集團總經理及香港上海滙豐銀行有限公司董事。

李博士曾積極為多個機構供職於其理事會及委員會，包括香港銀行學會、香港總商會、香港船東會、香港貿易發展局及香港公益金。

李博士現為太古股份有限公司、長江和記實業有限公司及香港鐵路有限公司之獨立非執行董事、香港公益金名譽副會長、西九文化區管理局董事局成員及香港銀行學會資深會士。

李博士位列：

- 《彭博市場》2014年「最具影響力人士五十強」；
- 《福布斯亞洲》2015年「亞洲五十大事業女性」；
- 《財富》2015年「亞太區最具影響力女性二十五強」；
- 《財富》2016年「全球最具影響力女性五十強」。

李博士於星島新聞集團2016年「傑出領袖選舉」中獲選為「工商/金融組別」領袖。

2014年，李博士獲委任為太平紳士。

李博士服務滙豐集團四十載，在銀行界成就卓著，於2017年榮休時為恒生銀行副董事長兼行政總裁、滙豐集團總經理及香港上海滙豐銀行有限公司董事。

李慧敏博士退休後繼續投身公職，支持教育發展。她於2013至2018年間出任恒生管理學院(恒管)校董會主席，憑其遠見卓識，帶領恒管踏出關鍵之步，邁向私立大學之目標。李博士更慷慨捐贈，資助學院的策略發展，並設立「李慧敏企業管治與合規工商管理(榮譽)學士入學獎學金」，提倡專業操守、紀律及問責精神。

香港恒生大學(恒大)致力成為「不一樣的私立大學」，李博士在該目標的制訂過程中功不可沒。

在草擬恒大的五年《策略發展計劃》(2018-2023)期間，李博士鼓勵恒大考量中國急速崛起之際，恒大自身的發展方向及在香港的角色時，應縱觀全局，放眼全球。

香港為中國的國際金融、貿易及物流中心，地位特殊，無可取代，內地與香港的經濟亦愈趨融合。恒大憑藉此等香港優勢，在國際勢力重整的種種挑戰下，制訂策略發展計劃，訂明恒大的願景、目標、角色及發展重心。正值中國經濟發展踏入新時代，計劃重點倡導培育學生的專業技能、獨立思維、文化涵養，以把握這些前所未有的市場機遇。倡議亦旨在確保恒大畢業生有清晰的方向及身份認同，憑自信、熱誠、決心追尋事業和理想。

《策略發展計劃》於2018年2月面世，對於恒管正名為恒大之申請發揮補充之效，清楚有力地訂明發展重心及重點倡議，以實現學術成就卓越、管治管理優良、財政持續可行，並對社會有所承擔。恒大亦秉承恒生先賢「君子愛財，取之有道」的核心價值，成就「不一樣的私立大學」。

主席閣下，李慧敏博士成就傑出，對社會、商界貢獻良多，香港恒生大學尤其受惠。本人謹恭請閣下頒授榮譽社會科學博士學位予李慧敏博士。

Dr Rose Lee is a veteran banker and community leader. She has served the banking industry for four decades. Focusing on Mainland China's economic evolution, she was a pioneer in fostering trade, investment and financial services activities between the Mainland and Hong Kong since the early days of the Open Door Policy. From the early 1980s, she supported the relocation of manufacturing facilities from Hong Kong to the Pearl River Delta promoting growth in exports and trade. She also facilitated financing of key infrastructure developments on the Mainland including power plants, highways, ports and aviation. In later years, she actively supported the development of cross border capital markets and wealth management services to meet the growing demands from Hong Kong and Mainland corporate and retail customers, contributing to the promotion of Hong Kong as an International Financial Centre at China's doorstep.

Prior to her retirement, Dr Lee was Vice-Chairman and Chief Executive of Hang Seng Bank, Chairman of Hang Seng Bank (China), Chairman of Hang Seng Insurance and Chairman of the Hang Seng Index Advisory Committee. She was also a Group General Manager of the HSBC Group and a Director of The Hongkong and Shanghai Banking Corporation.

Dr Lee actively served on various Boards and Committees of the Hong Kong Institute of Bankers, the Hong Kong General Chamber of Commerce, the Hong Kong Shipowners Association, the Hong Kong Trade Development Council and The Community Chest of Hong Kong.

Dr Lee is currently an Independent Non-Executive Director of Swire Pacific Limited, CK Hutchison Holdings Limited and MTR Corporation Limited, Vice Patron of The Community Chest of Hong Kong and a Board Member of the West Kowloon Cultural District Authority. She is also a Fellow of the Hong Kong Institute of Bankers.

Dr Lee was honoured as one of the:  
50 Most Influential in 2014 by *Bloomberg Markets*;  
Asia's 50 Power Businesswomen in 2015 by *Forbes Asia*;  
25 Most Powerful Women Asia-Pacific in 2015 by *Fortune*; and  
50 Most Powerful Women International in 2016 by *Fortune*.

Dr Lee was named 2016 Leader of the Year - Commerce and Industry/Finance Category by Sing Tao News Corporation.

Dr Lee was made a Justice of the Peace in 2014.

After forty years of a successful banking career with the HSBC Group, Dr Lee retired as Vice Chairman and Chief Executive of Hang Seng Bank, Group General Manager of HSBC and Director of The Hongkong and

Shanghai Banking Corporation in 2017.

Since her retirement, Dr Lee continued to dedicate her time to public service and supporting education. She was Chairman of the Board of Governors of Hang Seng Management College (HSMC) from 2013 to 2018. Under Dr Lee's visionary leadership, HSMC took significant strides towards becoming a private university. Dr Lee's generous donation has helped to drive the University's strategic development and the establishment of the Rose W. M. Lee Entrance Scholarship in Corporate Governance and Compliance to promote professional ethics, discipline and accountability.

We value Dr Lee's contribution in positioning The Hang Seng University of Hong Kong (HSUHK) as "the Private University With a Difference".

During the drafting of the (2018-2023) *Five-Year Strategic Plan (The Strategic Plan)*, Dr Lee encouraged HSUHK to adopt a global perspective in considering the way forward and the relevance of HSUHK to Hong Kong in the new era of China's rapid rising.

*The Strategic Plan* defined the vision, objectives, relevance and key focus for HSUHK in response to the challenges of global power rebalancing, leveraging the unique role of Hong Kong as the irreplaceable centre of international finance, trade and logistics for China and the integration of the SAR and Mainland economies. Key initiatives were adopted to equip HSUHK students with professional skills, independent thinking and cultural depth to ride on the unprecedented market opportunities in the new era of China's economic evolution, and to ensure that the graduates of HSUHK will possess a clear sense of direction and identity to pursue their career and personal aspirations with confidence, passion and purpose.

*The Strategic Plan*, published in February 2018, complements HSMC's application for accreditation to university status with convincing articulation of the key focus and initiatives to achieve academic excellence, sound governance and management, financial sustainability and commitment to the community. Moreover, the plan also embraces the core value of "Ethical Entrepreneurship 君子愛財; 取之有道" as laid down by Hang Seng's Founders, which distinguishes HSUHK as "the Private University With a Difference".

Chairman, in recognition of Dr Rose Lee Wai-mun's tremendous achievements, her invaluable contributions to society, the business sector and specially to The Hang Seng University of Hong Kong, I am greatly honoured to present Dr Rose Lee Wai-mun to you for conferment of the Doctor of Social Science, *honoris causa*.

(Citation written and delivered by  
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